# Setting a Pathway for Institutional Change towards Inclusive Excellence, Diversity, and Teaching in STEM

University of Nebraska-Lincoln IChange Team

An initiative of the APLU's

The National Alliance for Inclusive and Diverse STEM Faculty

# Building on Momentum

#### **ADVANCE Grant Outcomes**

- Doubled in newly recruited women in STEM faculty hires
- Successful promotion of women to STEM department head or chairs from zero to three
- Shift in attitudes from negative to positive for dual career hires
- There is a positive correlation between having social networks and staying

# N2025 Imperative: Three of the Six Aims

- Establish a culture at Nebraska committed to increasing the impact of research and creative activity
- Focus research, scholarship, creative activity, and student experiences to foster innovative, interdisciplinary endeavors and solve challenges critical to Nebraska and the world
- Create a climate at Nebraska that emphasizes, prioritizes, and expands inclusive excellence and diversity

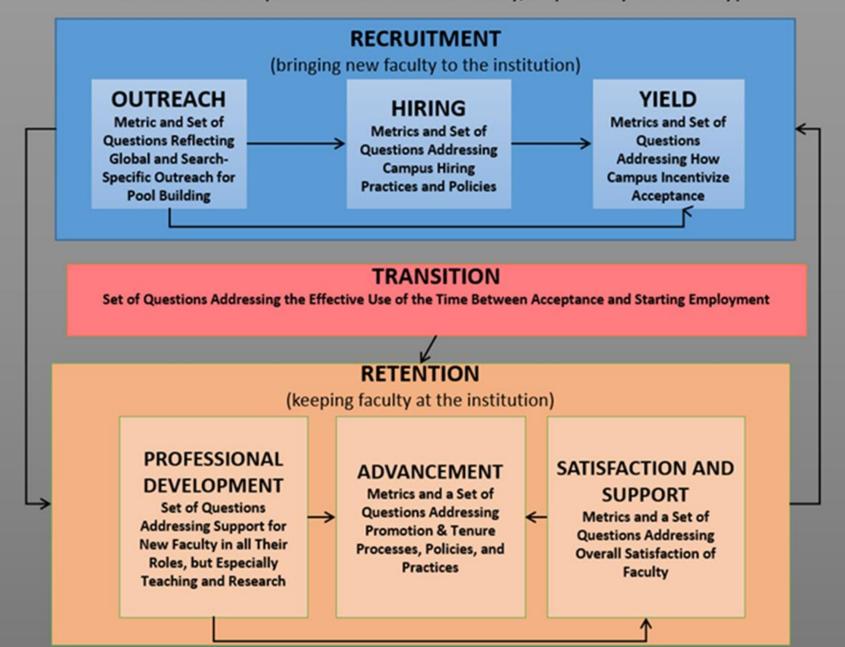
# ASPIRE Framework

https://www.aspirealliance.org/

## Key Aspire APLU Definitions

- STEM defined by specific CIP codes, which include astronomy, atmospheric science, chemistry, biology, geology, genetics, physics, physiology, computer science, engineering fields, mathematics (incl. applied), statistics, anthropology, economics, psychology, sociology, linguistics, political science, history of science, and some public policy fields.
- URG defined underrepresented groups as "any marginalized identity group that is less well represented in the STEM education pathway or workforce than their representation in the general population. Includes (but is not limited to): underrepresented racial and ethnic minorities (URMs), cis and transgender women, first-generation college students, veterans, individuals from low-income backgrounds, people with disabilities, and members of the LGBT+ community."

INSTITUTIONAL CONTEXT (Set of Questions Addressing Recent Events and Campus Initiatives related to Campus Climate and Diversity, especially of Faculty)



#### **ASPIRE Process**

Joining Cohort SU 2019

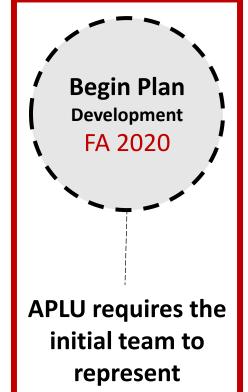
Forming Team FA 2019 Conducting Self-Study FA 2019 – FA 2020 Attending ASPIRE Seminar SU 2020

UNL applies to
APLU initiative to
refocus on
diversification of
STEM and create
greater
accountability

APLU required initial team of University administrative and faculty leaders for context setting

UNL team
commits 30-50
hours in semester
and summer to
complete APLU
self-study

Members of IChange Team attend two-day ASPIRE Summit and monthly sessions



**University leaders** 

for context setting

# UNL IChange Process

# ASPIRE IChange Team (updated)

- Judy Walker, Academic and Faculty Affairs (co-chair)
- Marco Barker, Diversity and Inclusion (co-chair)
- Nicole Buan, Faculty Senate President, STEM Faculty (Biochemistry Committee Lead)
- Rich Bischoff, Institute for Agriculture and Natural Resources
- Mike Boehm, Institute for Agriculture and Natural Resources
- Mark Button, College of Arts & Sciences
- Deb Hope, Graduate Studies
- Jason Casey, Institutional Effectiveness and Analytics
- Gwen Combs, Diversity and Inclusion
- Sherri Jones, College of Education and Human Sciences
- Julia McQuillan, College of Arts & Sciences
- Lance Perez, College of Engineering
- Kathy Ankerson, Executive Vice Chancellor

# Self Assessment – Existing Efforts



STEM colleges and/or programs already include commitment statement to D&I in search materials.



Search committee members are required to complete IEC search committee training.



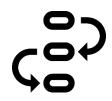
New faculty participate in a University-wide orientation, along with college-based orientations.



There are existing policies (IEC) and resources (i.e., Ombuds) available to faculty.

Are there existing efforts that advance diversity in STEM faculty?

# Self Assessment – Sample of Challenges and Opportunities



A central, institutional and coordinated strategy for recruitment and outreach, along with recruitment analytics



Orientations and/or virtual space connecting new STEM faculty of color with affinity groups and resources



Professional development on faculty mentoring with attention on the experiences of faculty of color, women, and persons with disabilities

What are other challenges or opportunities for diversifying STEM faculty?



Development of support mechanisms and resources that reflect intersectional identities



An established, consistent, and institutional approach to evaluating D&I contributions in P+T



Greater Data collection on hiring, placement, and apportionment of service (e.g., mentoring)



A greater focus on access and barriers to the physical plant (buildings)

#### ASPIRE Process continued

Assemble
Planning
Team
SP 2021

Engage Stakeholders OCT— NOV 2021 Draft a
Plan and
Reengage
NOV —
DEC 2021

Ensure
Equity
DEC 2021—
MAR 2022

Assemble a planning team to construct the components of an action plan

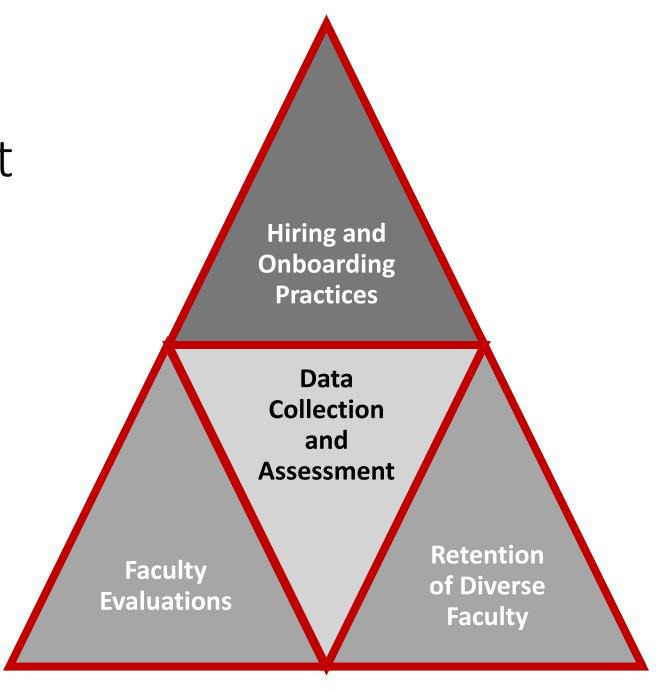
communities,
offices, groups,
and stakeholders
in their
experiences and
feedback

Draft an initial plan with goals, responsible parties, and metrics and then reengage stakeholders

Review goals to ensure they address inequities and barriers to access and success Implement
A Plan
MAR 2022

Responsible parties begin instituting action items and reporting progress to IChange Team

Creating Sustainable and Long-Term Impact in Phase I



Feedback https://go.unl.edu/engagement\_survey

Would you be willing to be engaged in this effort? Contact us at executivevcoffice@unl.edu.